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## The Role of Artificial Intelligence in Decision Making: Improving E-Commerce Business Efficiency and Innovation

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**Copyright:** © 2025 by the authors. Submitted for open access publication under the terms and conditions of the Creative Commons Attribution (CC BY) license (http://creativecommons.org/licenses/by/4.0/). **Abstract:** This research aims to analyze the role of Artificial Intelligence (AI) in decision-making within e-commerce businesses, focusing on its impact on efficiency, innovation, and competitive advantage. This study employs a qualitative approach using literature review to explore the implementation of AI in e-commerce. AI enables real-time analysis of large-scale data, supporting more efficient and accurate strategic decision-making. The technology also fosters innovation through features such as recommendation systems and the integration of augmented reality (AR) and virtual reality (VR), enhancing customer experiences. Furthermore, AI strengthens companies' competitiveness by personalizing services and leveraging big data to design superior strategies. The findings show that AI not only improves operational efficiency and innovation but also serves as a key element for business sustainability in the digital era.

**Keywords:** Artificial Intelligence, Decision-Making, E-Commerce, Efficiency, Innovation, Competitive Advantage

#### Introduction

In the era of digital transformation, Artificial Intelligence (AI) has become one of the key technologies that are changing the dynamics of the global economy. One of the key technologies changing the dynamics of the global economy. With ability to analyze large amounts of data, process information efficiently, and apply machine learning algorithms, AI offers automated solutions to improve operational efficiency and drive innovation in various sectors. The importance of improving the decision-making process is increasingly relevant, especially with human limitations in cognition and time, as explained in Herbert Simon's Bounded Rationality theory. This suggests that the integration of technologies such as AI can overcome these obstacles in supporting more optimal decision making (Salsabila et al., 2024).

For e-commerce businesses, AI has become a strategic tool to create efficiency and innovation in the face of market changes. Efficiency and innovation in the face of rapid market changes. Not only does it help optimize internal processes, AI also plays an important role in business decision-making, from customer data analysis to the development of more personalized and relevant products (Nofriadi et al., 2024). The application of technologies such as predictive analytics, image recognition, and natural language processing enables companies to provide a more interactive and satisfying shopping experience for consumers.

In the Indonesian context, AI has been a major catalyst in the growth of e-commerce. Local e-commerce companies are utilizing this technology to improve customer service, manage supply chains more efficiently, and enhance transaction security. AI-based chatbots, content personalization, and predictive data analysis are some of the tangible examples of this technology. These initiatives not only strengthen business competitiveness in the domestic market but also open up opportunities to reach global markets more effectively.

As technology evolves, the role of AI in e-commerce is projected to continue to increase, bringing new innovations that drive operational efficiency and superior customer experience. With the support of continuous research and development, AI is believed to be an important foundation for the future digital business ecosystem, creating a more inclusive, adaptive, and competitive environment (Wibowo, 2024).

Research objectives: 1) analyze the role of Artificial Intelligence in the decision-making process of ecommerce businesses; 2) identify the impact of using AI on efficiency and innovation in e-commerce businesses; and 3) knowing the implementation of AI in e-commerce business can improve the competitiveness of the company.

#### **Literature Review**

#### A. Artificial Intelligence (AI)

Artificial Intelligence (AI) is a branch of computer science that aims to create systems capable of performing tasks that usually require human intelligence, such as pattern recognition, natural language processing, and decision making. Nofriadi et al. (2024) explained that AI plays an important role in optimizing economic strategies, especially in creating competitive advantage and supporting innovation in the digital era. This definition includes how AI enables companies to work more efficiently through automation and fast and accurate data processing.

Salsabila et al. (2024) emphasized that AI is not only a tool for automation, but also a technology that can improve decision-making efficiency. With advanced algorithms and machine learning, AI helps process large amounts of data in a short amount of time, thus

speeding up the decision-making process in the public and private sectors. This makes AI a highly relevant technology for various sectors, including the digital economy.

#### **B.** Decision Making in E-Commerce Business

E-commerce businesses are utilizing AI to support better decision-making through realtime data analysis. Nur et al. (2024) identified that AI technology can improve ecommerce companies' predictive capabilities, such as in determining market trends, product personalization, and more competitive pricing. This creates a strategic advantage by improving customer satisfaction and operational efficiency.

Khansa and Sutabri (2024) also highlighted the role of AI in developing customer experience through data analysis of user behavior on e-commerce platforms. AI can help companies to understand consumer needs better, so that decisions made become more relevant and in line with market preferences. This shows that AI not only improves efficiency, but also the quality of decisions made by companies.

#### C. Efficiency and Innovation in E-Commerce Business

Operational efficiency is one of the main benefits of implementing AI in e-commerce. Nofriadi et al. (2024) note that the integration of AI into business strategies allows companies to automate processes, such as logistics, marketing, and inventory management. This automation not only reduces operational costs but also increases productivity, providing more room for companies to innovate.

Lang et al. (2024) outlined that AI is driving innovations in digital marketing, such as ad personalization and data-driven promotions. By using AI, companies can identify customer preferences in detail, allowing them to create more relevant experiences. This AIbased strategy not only improves efficiency but also encourages customers to continue making repeat purchases.

#### D. The Impact of AI on the Competitiveness of E-Commerce Companies

The use of AI has a significant impact on the competitiveness of e-commerce companies. Nur et al. (2024) emphasized that AI helps companies to utilize big data, so they can better understand customer behavior and market trends. With this information, companies can design strategies that are superior to their competitors, both in terms of services and products offered.

Lang et al. (2024) show how AI is used to improve customer retention through personalization of the shopping experience. This strategy not only helps companies retain existing customers, but also attract new ones. With the adoption of AI technology, companies are able to create competitive advantages that are difficult for competitors to replicate, making AI a key element in business sustainability in the digital age.

## Methodology

## A. Research Approach

This research uses a qualitative approach with a library research method. This approach was chosen to collect and analyze various relevant written sources regarding the role of Artificial Intelligence (AI) in decision making in e-commerce businesses. Literature studies allow researchers to explore various perspectives and findings from previous research, so as to provide a comprehensive picture of the topic under study (Salsabila et al., 2024).

## **B.** Data Source

The data sources in this research consist of:

- 1. Journal Articles: Publications in national journals covering AI, decision making, and ecommerce.
- 2. Books: Reference books relevant to the topic, including works by Wibowo (2024).
- 3. Research Reports: Reports of previous studies related to the utilization of AI in ecommerce businesses.
- 4. Online Resources: Articles and reports from trusted websites that discuss the latest developments in AI technology.

## C. Data Collection Technique

Data was collected through the following steps:

- 1. Source Identification: Search and identify relevant literature through academic databases such as Google Scholar.
- 2. Literature Selection: Selecting articles, books, and other sources based on relevance to the research topic and year of publication (2019-2024).
- 3. Data Collection: Collect information from selected sources, including summaries, key findings, and arguments put forward by the author.
- 4. Data Analysis: Analyze the collected data by identifying key themes related to the role of AI in decision-making in e-commerce businesses.

## D. Data Analysis Technique

Data analysis was conducted using a thematic analysis approach, where the researcher would categorize the information based on certain themes that emerged from the literature. This process includes:

- 1. Data Coding: Grouping information based on categories such as the definition of AI, technology-based decision making, AI utilization in e-commerce, and AI utilization challenges.
- 2. Theme Identification: Find key themes from each category to understand how AI affects decision-making in e-commerce businesses.
- 3. Synthesize Findings: Combining the results of the analysis to provide a comprehensive overview of the role of AI in the context of e-commerce businesses.

## E. Validity and Reliability

To ensure the validity and reliability of this study, the following steps will be taken:

- 1. Source Triangulation: Using multiple sources of data to strengthen research findings.
- 2. Data Rechecking: Double-checking the data collected to ensure the accuracy of the information.
- 3. Peer Review: Seek input from peers or experts in the field to gain additional perspectives on the analysis conducted.

#### **Result and Discussion**

## A. The Role of AI in Decision Making in E-Commerce Businesses

Artificial Intelligence (AI) has a strategic role in supporting decision-making in the ecommerce sector. As explained by Nur et al. (2024), AI is able to process large amounts of data to identify market trends and customer needs. The results of this analysis help companies develop more targeted strategies, such as adjusting stock levels according to demand or creating more personalized promotions for customers. This approach enables more accurate and data-driven decisions, replacing practices that rely solely on intuition.

Khansa and Sutabri (2024) mentioned that AI also contributes to improving customer experience by analyzing their behavior on digital platforms. Through technologies such as recommendation systems, customers can receive product suggestions that match their needs or interests, which in turn increases the chances of a transaction. In addition, more personalized interactions thanks to AI give the impression that customers are valued, thus building long-term relationships.

According to Nofriadi et al. (2024), AI-based decisions also allow companies to respond quickly to market changes. In the competitive e-commerce industry, the speed of recognizing opportunities or threats is an advantage in itself. By monitoring market conditions in real-time, companies can take strategic steps that are relevant and in accordance with changing business dynamics.

AI also helps companies understand competitor movements and predict more effective strategic moves. With machine learning technology, companies can also simulate business scenarios to plan more long-term strategies.

## **B.** The Impact of AI on Efficiency in E-Commerce Businesses

The application of AI in e-commerce has a significant impact on operational efficiency. Fidiyanti et al. (2023) revealed that AI can automate various activities, such as inventory management, order processing, and distribution logistics. This automation not only speeds up the work process, but also minimizes errors due to human factors, so that operational costs can be reduced. As a result, resources previously used for routine tasks can be allocated to more strategic activities.

Lang et al. (2024) added that AI allows companies to run digital marketing more efficiently. By analyzing customer data, AI can help design more relevant promotional campaigns, so wasted marketing costs can be minimized. This approach not only increases campaign effectiveness, but also drives higher sales conversions.

In addition, according to Nur et al. (2024), AI allows companies to analyze data in real time, especially in urgent situations. For example, during periods of heavy discounts or spikes in demand, AI can provide recommendations regarding stock management or pricing strategies. This quick response allows companies to maintain smooth operations without sacrificing efficiency.

AI also helps companies predict customer demand patterns, so that stock can be managed more optimally. In addition, the technology supports automated labor management, such as scheduling and task assignment, leading to cost savings and increased productivity.

#### C. The Impact of AI on Innovation in E-Commerce Businesses

AI not only improves efficiency, but also drives innovation in e-commerce businesses. Based on research by Nofriadi et al. (2024), AI enables the development of new features, such as recommendation systems that make it easier for customers to find products according to their needs. This technology not only increases customer satisfaction levels, but also provides opportunities for companies to explore new ways of selling their products.

Fidiyanti et al. (2023) added that AI enables the integration of technologies such as augmented reality (AR) and virtual reality (VR) into e-commerce platforms. With these technologies, customers can virtually try products before buying, which increases their trust in the product. This innovation provides a more engaging and interactive shopping experience. Khansa and Sutabri (2024) explain that AI also allows companies to create more creative marketing strategies. For example, AI-based chatbots can help answer customer questions automatically, provide product recommendations, or handle complaints quickly. This technology not only improves service quality, but also strengthens customer relationships with companies.

AI enables companies to design more effective customer loyalty programs. By analyzing customer shopping patterns, companies can offer customized rewards or discounts, creating a more personalized and engaging shopping experience.

#### D. The Effect of AI Implementation on the Competitiveness of E-Commerce Companies

The implementation of AI has a major impact on the competitiveness of companies in the e-commerce sector. Nur et al. (2024) mentioned that AI allows companies to better understand customer needs and respond with appropriate products or services. This capability provides unique added value that is difficult for competitors to replicate, thus strengthening the company's position in the market.

Lang et al. (2024) asserted that AI-powered personalization of shopping experiences helps companies retain their customers. By understanding customer preferences, companies can offer relevant promotions, which increases loyalty while encouraging repeat purchases.

Fidiyanti et al. (2023) state that AI is an important element in facing the challenges of globalization. Companies that adopt this technology faster have a greater chance of leading the market. Conversely, slow companies risk losing market share. In this case, AI is not only a tool, but also the main strategy to achieve success in the digital era.

In addition, AI encourages the diversification of products that are more innovative and in line with the needs of the global market. With a technology-driven approach, companies can more easily adjust to market changes, maintaining their competitiveness both locally and internationally.

#### Conclusion

Artificial Intelligence (AI) has become a key component in supporting the development of e-commerce businesses in the digital era. It offers data-driven solutions that are faster, more accurate and efficient than conventional approaches. With the ability to analyze large amounts of data directly, AI allows companies to make more effective and strategic decisions, whether in managing inventory, understanding customers, or designing marketing strategies.

AI also has a major contribution in improving operational efficiency. By automating various processes, such as logistics management, order processing, and personalization of promotional campaigns, companies can reduce operational costs, reduce human errors, and

increase productivity. In addition, AI opens up great opportunities for innovation, for example through recommendation systems, augmented reality (AR), and virtual reality (VR) technologies, which provide a more personalized and interactive shopping experience, while strengthening the relationship between customers and companies.

In terms of competitiveness, e-commerce companies that adopt AI early have a significant advantage over their competitors. By leveraging in-depth customer behavior data analysis, companies can offer more relevant products and services as well as promotions that match market needs. This not only increases customer satisfaction and loyalty, but also strengthens the company's position in an increasingly competitive market.

However, there are some challenges that need to be overcome, such as complex data management, the need for large investments in technology, and upskilling the workforce to use AI optimally. Even so, the potential for AI to bring about major changes in the ecommerce business is huge, making it a relevant technology for both the present and the future.

Referring to the research results, Artificial Intelligence (AI) has great potential to support e-commerce businesses in creating efficiency, innovation and competitiveness. However, to optimize these benefits, companies must adopt a planned strategic approach. Here are some suggestions that can be implemented:

a. Commitment to Technology Investment

Companies should ensure adequate allocation of funds for AI technology investments, including hardware and software purchases, algorithm development, and innovation research. This step is necessary to ensure the sustainability of AI applications that can answer future business needs.

b. Strengthening Human Resource Capacity

To support AI adoption, companies should focus on developing employee capabilities through training in data analytics, AI programming, and understanding machine learning algorithms. This is important to ensure that the workforce is able to use AI technologies effectively.

## c. Good Data Management

The data used to support AI must be managed properly, from cleanliness to security. A structured data management system will ensure that companies comply with applicable regulations and maintain consumer confidence.

d. Strategic Collaboration with Technology Partners

Companies can collaborate with technology developers, universities, or research institutions to accelerate AI implementation and gain access to the latest technologies. These collaborations also help broaden insights into the latest trends and innovations in AI.

#### e. Integrated AI Implementation

The implementation of AI must involve all divisions in the company so that the benefits of this technology can be felt as a whole. In addition, flexibility in AI implementation is required so that this technology can adapt quickly to changing market needs.

f. Exploring New Technologies for Innovation

Companies are advised to continue developing new technologies, such as AR, VR, and smarter chatbots, to improve customer interactions and create a more engaging shopping experience. This can be a significant differentiator in a competitive market.

g. Periodic Monitoring and Evaluation

Companies need to establish clear indicators of success to measure the impact of AI on the business, such as operational efficiency, sales growth, and customer loyalty. Regular evaluation will ensure that AI implementation continues to be relevant and deliver optimal results.

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